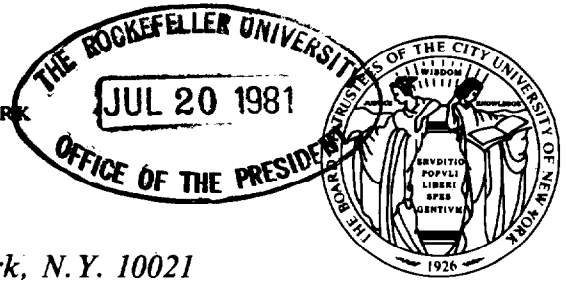


④ → RN / suggestions? JC  
↓ away ✓ 8/6/81

THE CITY UNIVERSITY OF NEW YORK



*Board of Trustees*

*Office of the Chairperson*

*535 East 80 Street, New York, N.Y. 10021*

212/794-5375

July 8, 1981

Dr. Joshua Lederberg  
President  
Rockefeller University  
66th and York Avenue  
New York, New York 10021

Dear Dr. Lederberg:

As Chairman of the Board of Trustees and the Committee to find a new Chancellor to succeed Robert J. Kibbee at The City University of New York, I am writing to you as one particularly well informed about higher education in the United States. Your familiarity with colleges and universities and their leadership requirements could be of great help. In short, I seek your personal wisdom and judgment in filling one of the most significant university posts in our country. ✓

The City University of New York is the third largest university in the nation, with over 172,000 full- and part-time students enrolled in 18 campuses. The University is composed of nine colleges of arts and sciences; seven community colleges; one technical college; a Graduate School and University Center; and an affiliated medical school. In addition, the University has numerous outreach programs; programs with the secondary schools of New York City; and extensive educational and training contracts with unions and private industry. The University has an annual operating budget of \$640 million provided through tuition and public funds, and a faculty and staff of approximately 14,000, the majority of whom are unionized.

The Board of Trustees of The City University of New York is looking for a man or woman of intellectual stature who has demonstrated outstanding leadership and administrative capabilities in order to lead this large and complex system in the decade ahead.

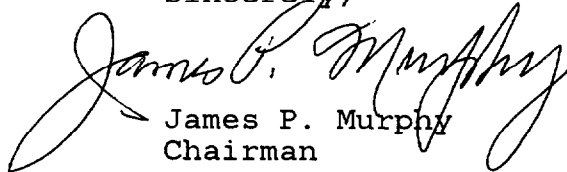
July 8, 1981

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The Search Committee would appreciate your recommendations for candidates for Chancellor of The City University of New York. Nominations, including background information, or other observations on this matter, will be greatly appreciated. You can write to me at: The City University of New York, c/o Committee to Seek a Chancellor, Room 303, 535 East 80 Street, New York, NY 10021. Nominations and applications should be received by October 1, 1981.

I hope that with your help--and that of others concerned with the future of American higher education--we shall be able to find the outstanding person required to lead our University in the challenging days ahead.

Sincerely,

A handwritten signature in cursive script, reading "James P. Murphy". The signature is written in dark ink and is positioned above the printed name and title.

James P. Murphy  
Chairman

JPM:dlk